WILMOT TOWNSHIP - 10 YEAR CAPITAL BUDGET FORECAST

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
TOTAL CAPITAL EXPENDITURES	\$ 155,949,605	\$ 22,472,950	\$ 34,528,040	\$ 16,723,100	\$ 25,225,620	\$ 18,492,300	\$ 7,101,220	\$ 3,444,000	\$ 8,874,125	\$ 12,487,300	6,600,950
(from Capital Expenditures Summary)											
Senior/Other Government Funding:											
Canada Community Building Fund (CCBF)	6.119.262	679,918	679.918	679.918	679.918	679.918	679.918	_	1,359,836	_	679.918
Ontario Community Infrastructure Fund (OCIF)	10,630,872	1,158,945	1,158,945	1,158,945	1,158,945	1,158,945	808,945	946,605	1,721,285	988,735	370,577
Investing in Canada Infrastructure Program (ICIP) - Rural / Northern	970,211	970,211	-	· · · · -							
Investing in Canada Infrastructure Program (ICIP) - Green	931,150	931,150	-	-	-	-	-	-	-	-	-
Museum Assistance Program	25,166	25,166	-	-	-	-	-	-	-	-	-
Infrastructure Canada - Natural Infrastructure Fund	535,000	535,000	-	-	-	-	-	-	-	-	-
Investing in Canada Infrastructure Program (ICIP) - Strategic Priorities	4,181,032	-	836,206	836,206	2,508,620	-	-	-	-	-	-
Region of Waterloo	1,800,000	900,000	900,000	-	-	-	-	-	-	-	-
City of Waterloo	150,000	-	-	150,000	-	-	-	-	-	-	-
Township of Blandford Blenheim	295,945	-	-	163,695	132,250	-	-	-	-	-	-
Total - Senior/Other Government Funding	25,638,638	5,200,390	3,575,069	2,988,764	4,479,733	1,838,863	1,488,863	946,605	3,081,121	988,735	1,050,495
Development Charges:											
Administration	207,000	65,000	142,000	-			-	-	-	-	-
Fire Services	4,300,000	10,000	340,000	4 000 700	1,975,000	1,975,000	-	-	-		4 000 045
Public Works	18,968,737	1,843,670	3,007,370	1,289,768	1,565,782	1,315,730	516,687	214,270	1,091,905	6,733,540	1,390,015
Water Sanitary	3,734,825 15,940,332	270,000 3,115,841	1,430,000 9,502,793	770,100 1,577,313	1,264,725 1,401,525	-	342,860	-	-	-	-
Recreational Facilities	12,095,000	3,550,000	1,222,500	1,042,000	2,948,250	2,943,750	388,500	-	-	-	-
-							•				
Total - Development Charges	55,245,894	8,854,511	15,644,663	4,679,181	9,155,282	6,234,480	1,248,047	214,270	1,091,905	6,733,540	1,390,015
Other Funding	105.000	45.000	F0 000	F0 000	50.000	F0 000	50.000	50.000	F0 000	50.000	50.000
Kitchener Wilmot Hydro Grant	465,000	15,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Community Donations	250,000	-	50,000	50,000	150,000	-	-	-	-	-	-
Total - Other Funding	715,000	15,000	100,000	100,000	200,000	50,000	50,000	50,000	50,000	50,000	50,000
Reserves, Reserve Funds:											
Infrastructure Reserve Fund - Water	9,752,106	1,237,186	1,332,210	810,710	832,690	707,925	493,100	227,200	1,423,235	1,415,600	1,272,250
Infrastructure Reserve Fund - Water Meter	3,000,000	-	-	-	-	1,500,000	1,500,000	-	-	-	-
Infrastructure Reserve Fund - Sanitary	14,590,060	1,850,696	5,026,597	1,817,027	732,510	877,175	633,190	395,000	505,715	1,623,500	1,128,650
Infrastructure Reserve Fund - Facilities	1,739,378	256,378	388,000	285,000	275,000	175,000	-	-	360,000	-	-
Infrastructure Reserve Fund - Equipment	1,739,379	256,379	388,000	285,000	275,000	175,000	-	-	360,000	-	-
Infrastructure Reserve Fund - Transportation	1,739,378	256,378	388,000	285,000	275,000	175,000	-	-	360,000	-	-
Building Services Reserve Funds	80,000	-	-	40,000	40,000	-	-	-	-	-	-
Infrastructure Reserve Fund - Cemetery	672,500	100,000	57,500	10,000	100,000	355,000	50,000	-	-	-	-
Total - Reserves, Reserve Funds	33,312,801	3,957,017	7,580,307	3,532,737	2,530,200	3,965,100	2,676,290	622,200	3,008,950	3,039,100	2,400,900
Total Funding	114,912,333	18,026,918	26,900,039	11,300,682	16,365,215	12,088,443	5,463,200	1,833,075	7,231,976	10,811,375	4,891,410
Levy Funded Debentures	25,743,965	3,382,622	6,169,594	3,934,294	7,342,205	4,856,250	59,000	-	-	-	-
Balance of Capital - from General Levy	15,293,307	1,063,410	1,458,407	1,488,124	1,518,200	1,547,607	1,579,020	1,610,925	1,642,149	1,675,925	1,709,540

WILMOT TOWNSHIP - 10 YEAR CAPITAL EXPENDITURE SUMMARY

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	9 2028	7 2029	8 2030	9 2031	10 2032
Office of the Chief Administrative Officer Chief Administrative Officer	250,000	150,000				50,000				50,000	
Human Resources / Health and Safety	90,000	25,000	15,000	-	-	25,000	-	-	-	25,000	-
Corporate Communications	130,000	23,000	60,000	-	-	20,000	-	30,000	20,000	23,000	_
Total Office of the Chief Administrative Officer	470,000	175,000	75,000			95,000		30,000	20,000	75,000	
-	470,000	173,000	73,000			33,000		30,000	20,000	73,000	
Corporate Services Studies	240,000	_	80,000	_	40,000	50,000	_	30,000	_	40,000	_
Vehicles and Equipment	150,000	_	-	_	40,000	-	50,000	-	_	40,000	100,000
Legislative Services	50,000	_	_	25,000	_	_	-	25,000	_	_	100,000
IT Services	1,344,000	135,000	338,000	233,000	53,000	80,000	141,000	223,000	58,000	38,000	45,000
Total Corporate Services	1,784,000	135,000	418,000	258,000	93,000	130,000	191,000	278,000	58,000	78,000	145,000
Fire Services:											
Studies	135,000	_	15,000	35,000	_	_	_	-	85,000	-	_
Facilities	5,800,000	50,000	700,000	-	2,500,000	2,500,000	50,000	_	-	_	_
Vehicles	5,701,250	651,250	1,250,000	950,000	900,000	900,000	-	75,000	975,000	_	_
Other Fire Equipment	456,000	145,000	66,000	-	-	-	245,000	-	-	-	-
Total Fire Services	12,092,250	846,250	2,031,000	985,000	3,400,000	3,400,000	295,000	75,000	1,060,000	-	-
Infrastructure Services:											
Studies	1,625,000	65,000	200,000	500,000	45,000	375,000	65,000	_	300,000	75,000	_
Facilities	8,472,150	1,200,000	30,000	1,317,000	5,390,750	271,500	262,900	_	-		_
Vehicles & Equipment	8,156,200	1,050,000	993,600	724,600	572,400	1,888,800	1,689,000	415,800	228,000	594.000	_
Engineering & Reconstruction (incl. Underground)	46,392,955	6,548,900	9,910,090	3,811,380	2,685,400	2,969,200	2,186,250	989,800	5,976,085	6,407,900	4,907,950
Water / Sanitary Network Infrastructure	19,504,500	2,020,000	14,106,750	2,378,750	565,000	_,,	434,000	-	-	-	-
Storm Water Management Infrastructure	1,285,000	-	95,000	500,000	-	-	95,000	500,000	_	95,000	_
Hot Mix Paving Program	8,100,010	270,000	865,000	206,180	304,070	179,400	202,670	490,750	306,540	4,625,400	650,000
Surface Treatment Program	3,655,640	458,000	460,300	327,390	264,500	630,400	372,900	242,150	300,000	300,000	300,000
Structures	6,936,800	3,776,800	760,000	845,000	905,000	650,000	-	- 12,100	-	-	-
Total Infrastructure Services	104,128,255	15,388,700	27,420,740	10,610,300	10,732,120	6,964,300	5,307,720	2,638,500	7,110,625	12,097,300	5,857,950
Community Services:											
Studies	135,000	_	125,000	_	10,000	_	_	_	_	_	_
Vehicles and Equipment	1,356,000	445,000	346,000	145,000	70,000	_	100,000	_	250,000	_	_
Facilities (General)	4,734,000	3,579,000	575,000	60,000	110,000	110,000	100,000	100,000	100,000	_	_
Wilmot Recreation Complex	13,808,000	80,000	625,000	360,000	6,223,000	6,005,000	60,000	55,000	155,000	37,000	208,000
New Hamburg Arena & CC	5,854,000	-	1,175,800	1,140,800	3,422,400	100,000	-	15,000	-	-	200,000
Township Facilities	896,000	_	520,000	200,000	-,,	176,000	_	-	_	_	_
Castle Kilbride and Community Archives	405,000	170,000	125,000	-	_	60,000	40,000	_	10,000	_	_
Parks and Community Centres	3,359,600	118,000	501,500	1,110,000	197,600	547,000	221,000	152,000	22,500	150,000	340,000
Libraries	497,000	11,000	115,000	344,000	-	-	14,000	-	13,000	-	-
Trails and Active Transportation	4,555,500	1,360,000	-	1,240,000	757,500	500,000	647,500	50,500	-	_	_
Reforestation	525,000	15,000	70,000	70,000	70,000	50,000	50,000	50,000	50,000	50,000	50,000
Riverside Cemetery	615,000	100,000	-	10,000	100,000	355,000	50,000	-	-	-	-
Total Community Services	36,740,100	5,878,000	4,178,300	4,679,800	10,960,500	7,903,000	1,282,500	422,500	600,500	237,000	598,000
_											
Development Services:											
Planning	410,000	-	210,000	150,000	-	-	25,000	-	25,000	-	-
Building	120,000	-	40,000	40,000	40,000	-	-	-	-	-	-
Economic Development	175,000	50,000	125,000	-	-	-	-	-	-	-	-
Heritage Wilmot	30,000	-	30,000	-	-	-	-	-	-	-	-
Total Development Services	735,000	50,000	405,000	190,000	40,000	-	25,000	-	25,000	-	-
					25,225,620 \$			3,444,000 \$			6,600,950

OFFICE OF THE CAO - 10-YEAR CAPITAL BUDGET FORECAST

Budget Year		1	2	3	4	5	6	7	8	9	10
Calendar Year	Total	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Chief Administrative Officer:											
Strategic Plan Update	150,000	50,000				50,000				50,000	
Prime Ministers Path Consultation and Storage	100,000	100,000									
	250,000	150,000				50,000			-	50,000	-
Human Resources / Health and Safety:											
Market Salary Review	75,000	25,000				25,000				25,000	
Corporate Health and Safety and Audit	15,000		15,000								
	90,000	25,000	15,000	-	-	25,000	-	-	-	25,000	-
Corporate Communications:											
Website Upgrade	60,000		30,000					30,000			
Corporate Branding Implementation	70,000		30,000			20,000			20,000		
	130,000	-	60,000	-	-	20,000	-	30,000	20,000	-	-
Total - Office of the Chief Administrative Officer	470,000	175,000	75,000	-		95,000	-	30,000	20,000	75,000	
CAPITAL FUNDING SOURCES:											
DC Funding:											
Strategic Plan	22,500	22,500	-	-	-	-	-	-	-	-	-
Total - DC Funding	22,500	22,500	-	-	-	-	-	-	-	-	-
Balance - to be funded from General Tax Levy	447,500	152,500	75,000		_	95,000	-	30,000	20,000	75,000	

CORPORATE SERVICES - 10-YEAR CAPITAL BUDGET FORECAST

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Studies:											
Development Charges Background Study	60,000		30,000					30,000			
AODA Compliance Audit (Township Buildings)	50,000		50,000								
IT Master Plan Update	80,000				40,000					40,000	
Building Condition Assessment Update	50,000					50,000					
	240,000	-	80,000	-	40,000	50,000	-	30,000	-	40,000	-
Vehicles and Equipment:											
Replace 2018 Bylaw Enforcement Vehicle (101-08)	50,000						50,000				
Replace 2022 By-Law Enforcement Vehicle (102-22)	50,000										50,000
Replace 2022 Corporate Services Vehicle (103-22)	50,000										50,000
	150,000	-	-	-	-	-	50,000	-	-	-	100,000
Legislative Services:											
Records Management Program	50,000			25,000				25,000			
	50,000		-	25,000				25,000			
IT Services:											
Annual Hardware, Software & Network Infrastructure Upgrades	509.000	50.000	63,000	58,000	38,000	45,000	91,000	23,000	58,000	38,000	45,000
Data Migration / Document Management Program (COR)	100,000	50,000	50,000	00,000	00,000	10,000	01,000	20,000	00,000	00,000	10,000
GPS/AVL System Upgrades	70,000	35,000	00,000			35,000					
Development Tracking Software Solution (DS)	50,000	00,000	50,000			00,000					
Corporate Security Program (CS)	125,000		75,000				50.000				
Municipal Accounting System/Software (COR)	100,000		100,000				,				
Municipal Facility Connectivity Upgrades (CS)	150,000			150,000							
Corporate Phone System Enhancement (COR)	75,000			25,000				50,000			
Mobile Data Terminals (FD)	15.000				15,000						
Replace SCADA (IS)	150,000				.,			150,000			
	1,344,000	135,000	338,000	233,000	53,000	80,000	141,000	223,000	58,000	38,000	45,000
Total - Corporate Services	1,784,000	135,000	418,000	258,000	93,000	130,000	191,000	278,000	58,000	78,000	145,000
CAPITAL FUNDING SOURCES:											
DC Funding: Development Charges Background Study	30.000		30,000								
		-	30,000							-	
Total - DC Funding	30,000	-	30,000	-	•	-	•	-	•	•	-
Reserve Funds											
Infrastructure Reserve Fund - Water	25,000	-	25,000	-		-	-	-			-
Infrastructure Reserve Fund - Wastewater	175,000	-	25,000	-	-	-	-	150,000	-	-	-
Infrastructure Reserve Fund - Equipment	83,000	-	-	83,000	-	-	-	-	-	-	-
Total - Reserve Funds	283,000	-	50,000	83,000	-	-	-	150,000	-	-	
Balance - to be funded from General Tax Levy	1,471,000	135,000	338,000	175,000	93,000	130,000	191,000	128,000	58,000	78,000	145,000

FIRE SERVICES - 10-YEAR CAPITAL BUDGET FORECAST

Budget Year Calendar Year		Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Studies Fire Station Operations/Maintenance Plan Community Risk Assessment (O Reg 378/18) Fire Master Plan		15,000 70,000 50,000		15,000	35,000					35,000 50,000		
	Total - Studies	135,000	-	15,000	35,000	-	-	-	-	85,000	-	-
Facilities: Station 1 (Baden) Station Replacement Design and Engineering*		50,000 50,000	-		-			50,000 50,000				
Station 2 (New Dundee) Station Renovations and Upgrades*		350,000	50,000	300,000								
		350,000	50,000	300,000	-	-	-		-	-	-	-
Station 3 (New Hamburg) Fire Station Design and Construction*		5,400,000		400,000		2,500,000	2,500,000					
		5,400,000		400,000		2,500,000	2,500,000		-	-	-	-
	Total - Facilities	5,800,000	50,000	700,000		2,500,000	2,500,000	50,000	-	_	-	-
Vehicles: Station 1 Fire Apparatus Station 1 Tanker 616		850,000		850,000								
Station 2 Fire Apparatus Station 2 Rescue 627 Station 2 Pump 621		400,000 900,000		400,000	900,000							
Station 3 Fire Apparatus Station 3 Rescue 637 Station 3 Aerial 639* Station 3 Pump 631		651,250 1,800,000 900,000	651,250			900,000	900,000			900,000		
Fire Administration Vehicles Fire Admin Truck 3 Fire Admin Truck 1 Fire Admin Truck 2		50,000 75,000 75,000			50,000				75,000	75,000		
	Total - Vehicles	5,701,250	651,250	1,250,000	950,000	900,000	900,000	-	75,000	975,000	-	-
Machinery & Equipment: SCBA Replacement /Upgrades Fire Appliances (Master Streams and Nozzles) Vehicle Fire Blankets Fire Extinguisher Training Prop Automated External Defibrillators (AEDs) Auto-Extrication Equipment		145,000 28,500 17,500 20,000 20,000 225,000	145,000	28,500 17,500 20,000				20,000 225,000				
Total - 0	Other Equipment	456,000	145,000	66,000		-	-	245,000	-			-
	Total - Fire	12,092,250	846,250	2,031,000	985,000	3,400,000	3,400,000	295,000	75,000	1,060,000	-	-

FIRE SERVICES - 10-YEAR CAPITAL BUDGET FORECAST

Budget Year Calendar Year		Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
CAPITAL FUNDING SOURCES:												
Senior/Other Government Funding:												
Ontario Community Infrastructure Fund		40,000	40,000	-	-	-	-	-	-	-	-	-
		40,000	40,000	•	-	-	•	-	•	-	-	-
DC Funding:												
Fire Station 2 - Renovations		70,000	10,000	60,000	-	-	-	-	-	-	-	-
Fire Station 3 - Construction		3,780,000	-	280,000	-	1,750,000	1,750,000	-	-	-	-	-
Fire Station 3 - Aerial 639	-	450,000	-	-	-	225,000	225,000	-	-	-	-	-
То	tal - DC Funding	4,300,000	10,000	340,000	-	1,975,000	1,975,000	-	-	-	-	-
Reserve Funds												
Infrastructure Reserve Fund - Equipment		395,000	-	-	35,000	-	-	-	-	360,000	-	
Total	- Reserve Funds	395,000			35,000	-				360,000	-	-
Long Term Debenture Issuance												
Station 3 - Rescue 637		651,250	651,250	_	_							
Station 1 - Tanker 616		850,000	-	850,000	-							
Station 2 - Rescue 627		400,000	-	400,000	-							
Station 2 - Renovations & Upgrades		240,000	-	240,000								
Station 3 - Design and Construction		1,620,000	-	120,000	-	750,000	750,000					
Station 3 - Aerial 639		1,350,000	-	-	-	675,000	675,000					
Station 2 - Pump 621		900,000	-	-	900,000							
Total	- Reserve Funds	6,011,250	651,250	1,610,000	900,000	1,425,000	1,425,000	-		-	-	-
Balance - to be funded from General Tax Levy	,	1,346,000	145,000	81,000	50,000	_	_	295,000	75,000	700,000	_	

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Caleridai Teai	TOtal	2023	2024	2023	2020	2021	2028	2029	2030	2031	2032
Facilities:											
Transportation Services - Facilities:											
Provision for Facility Improvements*	2,246,250	600,000		439,000	1,207,250						
Salt Dome Replacement	1,750,000	000,000		400,000	1,750,000						
Public Works Operation Centre Repairs	119,900				1,700,000	22,000	97,900				
i ubile works operation dentile repairs	4,116,150	600,000	-	439,000	2,957,250	22,000	97,900	-	-	-	-
Water/Sanitary - Facilities:											
Lift Station Operations / Maintenance Plan*	30,000		30,000								
- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1		000 000	30,000	070.000	0.444.500						
Provision for Public Works Facility Improvements*	3,892,500	600,000		878,000	2,414,500						
Lift Station 1 (Waterloo Street) - Replace Lift Pumps	19,000				19,000						
Public Works Garage Repairs (South)	383,500					238,500	145,000				
Lift Station 4 (Charlotta Street) - Replace Lift Pumps	11,000					11,000					
Lift Station 2 (Milton Street) - Replace Lift Pumps	20,000						20,000				
	4,356,000	600,000	30,000	878,000	2,433,500	249,500	165,000	-	-	-	-
Vehicles & Equipment:											
Transportation Services - Vehicles & Equipment:											
Replace Roadside Mower	60,000	60,000									
Single Axle Dump *	367,000	150,000	217,000								
Replace 2013 Tandem Axle Dump (308-14)	412,000	190,000	222,000								
Replace Sidewalk Clearing Unit	150,000		150,000								
Replace Brush Chipper	125,000		125,000								
Replace 2015 Single Axle Dump (306-15)	367,000		150,000	217,000							
Replace Stake Truck (309-14)	64,800		64,800								
Replace 2008 Grader (G9)	351,000			351,000							
Replace Radar Speed Display Signs	43,200			21,600					21,600		
Replace 2015 4x4 Pickup (310-15)	43,200			43,200	054.000						
Replace 2016 Tandem Axle Dump (302-17)	351,000 297,000				351,000	297,000					
Replace 2016 Single Axle Dump (301-17) Tailgate Asphalt Spreader *	91,800					91,800					
Lot Clearing Unit *	150,000					91,000	150,000				
Replace 2019 Tandem Axle Dump (305-19)	351.000						150,000	351.000			
Replace 2019 Faildern Axie Dump (305-19) Replace 2019 Engineering Pickup (320-19)	37,800							37,800			
Stripe/Stall/Template Painter Unit and Trailer	28,000							37,000	28,000		
Replace 2020 Medium Duty Pickup c/w Plow and Salter (304-21)	86,400								86,400		
Replace 2020 Single Axle Dump (303-21)	297,000								23,100	297,000	
Replace 2021 Single Axle Dump (307-22)	297,000									297,000	
	3,970,200	400,000	928,800	632,800	351,000	388,800	150,000	388,800	136,000	594,000	

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Water & Sanitary - Vehicles & Equipment:											
Replace Flusher/Vacuum Truck (401-08)*	650,000	650,000									
Replace 2013 Stake Truck (404-14)	64,800		64,800								
Replace 2014 Service Truck (405-15)	91,800			91,800							
Light Duty Dump Truck (New) *	178,200				178,200						
Replace 2016 3/4 Ton Pickup Truck (406-16)	43,200				43,200						
Water Meter Replacement Program	3,000,000					1,500,000	1,500,000				
Replace Large Plate Tamper	15,000						15,000				
Replace Portable Diesel Air Compressor c/w Air Breakers	24,000						24,000				
Replace Trench Box Unit	27,000							27,000			
Replace 2020 Service Vehicle (402-20)	92,000								92,000		
	4,186,000	650,000	64,800	91,800	221,400	1,500,000	1,539,000	27,000	92,000	-	-
Infrastructure Services - Studies:											
Road Condition Survey and Needs Study	130,000	65,000					65,000				
Infrastructure Master Plan (Phase III-IV)	400,000	,	200,000	200,000			,				
Wilmot Line Environmental Assessment	300,000			300,000							
Infrastructure Standards and Specification Documentation	45,000				45,000						
Baden/New Hamburg Sanitary Growth Staging Study	150,000					75,000				75,000	
Mannheim Rd (Bleams Rd to Witmer Rd) Environmental Assessment	300,000					300,000					
Huron Rd (Puddiecombe Rd- Holland Mills) Environmental Assessment	300,000								300,000		
	1,625,000	65,000	200,000	500,000	45,000	375,000	65,000	-	300,000	75,000	-
Engineering and Reconstruction c/w Underground:											
Union Street (Storm Outlet Replacement)	110,000	110,000									
Snyder's Road Reconstruction (Christian St - Gingerich Rd)*	3,425,470	3,425,470									
Foundry Street (Snyder's Rd to Charles St)	1,115,270	1,115,270									
Greenwood Dr. (Huron Rd - End) Additional Funding	261,520	261,520									
Casselholme Cr. (Queen St-Queen St) Additional Funding	386,640	386,640									
Nafziger Rd. (Waterloo St - 75m North West) Additional Funding	350,000	350,000									
Victoria Street (Hwy #7&8-Boullee St.)	3,145,500	450,000	2,695,500								
Boullee Street (Hamilton Road-Victoria Street)	3,266,050	450,000	2,816,050								
Employment Lands Collector Road (Remaining Cost)*	1,732,000		1,732,000								
Jacob Street (Cross-Section Repair)	296,000		296,000								
Bergey Court (Bleams Rd to End)	1,728,000		1,728,000								
Webster St, George St, Victoria St, - Lighting replacement project	60,000		60,000								
Webster Street (Waterloo StVictoria Street)	3,559,800		314,000	3,245,800							
Victoria Street (Webster St Waterloo St.)	2,953,940		268,540	000.000	2,685,400	0.000.000					
Louisa Street (Local to collector)*	3,266,120			296,920		2,969,200	4 000 000				
Stone Street (Huron Street-End)	1,866,480			169,680			1,696,800	000 000			
Centennial Cres. (Huron-End) Roullos Street (Poel Street, Jacob St.)	1,088,780 893,145			98,980				989,800	91 105		811.950
Boullee Street (Peel Street-Jacob St.) Seyler Street (Peel Street-Jacob St.)	893,145 893.145								81,195 81,195		811,950 811,950
Charlotta Street (Local to collector)*	3,227,455								293,405		2,934,050
Peel Street (Seyler Street-Boullee St.)	1,232,000						112,000		1,120,000		2,934,050
Shade Street (Waterloo StPerth Street)	4.151.950						377,450		3,774,500		
Beck Street (Foundry to End)*	2.099.790						311,430		190,890	1,908,900	
Hincks Street Reconstruction (Local to collector)*	4,783,900								434,900	4,349,000	
Nafziger Dr. (75m North West to 520m North West from of Waterloo Street)	500,000								404,000	150,000	350,000
	46,392,955	6,548,900	9,910,090	3,811,380	2,685,400	2,969,200	2,186,250	989,800	5,976,085	6,407,900	4,907,950
-	46,392,955	0,548,900	9,910,090	3,811,380	∠,685,400	∠,969,∠00	∠,186,∠50	989,800	5,976,085	6,407,900	4,907,950

Budget Year Calendar Year		Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Watermain / Sanitary Sewer Network:												
Baden Trunk Sanitary Sewer EA and Construction*		7,850,000	1,570,000	6,280,000								
Trunk Sewer Flow Monitoring Improvements (Foundry/Snyders/Waterloo	o)*	300,000	150,000	150,000		045.000						
Trunk Sewer Deep Installation* Morningside Trunk Sanitary Sewer - Hwy 7&8 Crossing*		615,000 979,000	300,000	979,000		315,000						
Morningside Trunk Sanitary Sewer - Hwy 7&8 Crossing Morningside Trunk Sanitary Sewer*		4,007,500		2,003,750	2,003,750							
Sanitary Sewer Casing Pipe at Railway Crossing*		1,235,000		1,235,000	2,003,730							
Watermain Casing Pipe at Railway Crossing*		1,230,000		1,230,000								
Forest Glen Pumping Station*		1,936,000		1,936,000								
Forest Glen Forcemain*		293,000		293,000								
Provision for Watermain Looping*		375,000			375,000							
Watermain New Hamburg Fireflow Upgrades		250,000				250,000						
Foundry Street Trunk Sanitary Sewer (south of Charles St) *		434,000 19,504,500	2,020,000	14,106,750	2,378,750	565,000		434,000 434,000				
		19,504,500	2,020,000	14,100,750	2,370,750	565,000	-	434,000				
Storm Water Management:												
Provision for SWM Facility Maintenance and Restoration Program		1,285,000		95,000	500,000			95,000	500,000		95,000	
	_	1,285,000	-	95,000	500,000	-	-	95,000	500,000	-	95,000	-
Roads - Hot Mix Paving Program:												
Wilmot Street (Church St to Huron St)	U	250,000	250,000									
Huron Place (Huron Rd to End)	Ü	20,000	20,000									
Sandhills Road (Erb's Rd-Snyder's Rd)	R	865,000		865,000								
Huron Road (Puddicombe Road to Tye Road)	R	206,180			206,180							
Alice Crescent (Redford Dr-Deerfield Ave)	U	163,020				163,020						
Deerfield Avenue (Notre Dame-End)	U	94,640				94,640						
Redford Drive (End-End)	U	46,410				46,410						
Alderview Drive (Main St-Bechtel Ave)	U	51,740					51,740					
Bechtel Ave (Main St-End)	U	52,650					52,650					
Main Street (Alderview Dr-Mill St)	U	75,010					75,010					
Bleams Road West (Fairview St-End)	U	27,950						27,950				
Bleams Road West (Wilmot St to Fairview St)	Ü	27,040						27,040				
Victoria Street (George St to Webster St)	Ū	40,820						40,820				
Victoria Street (Park Place to George St)	Ū	36,790						36,790				
Victoria Street (Waterloo St to Park Place)	U	58,110						58,110				
Victoria Street (Waterloo St to End)	U	11,960						11,960				
Beck Street (Mill St-Foundry St)	U	46,800							46,800			
Heritage Drive (End-Bleams Rd E)	U	112,320							112,320			
Queen Street (Charles St-St George St)	Ü	38,090							38,090			
Sandhills Road (Gerber Rd-Berlett's Rd)	R	264,420							264,420			
St George Street (Queen St-End)	Ü	29,120							29,120			
Meadowcliff Place (Cul-de-sac)	U	25,350								25,350		
Meadowcliff Place (Woodridge Dr to Cul-de-sac)	Ū	33,020								33,020		
Meadowpark Place (Cul-de-sac)	U	25,090								25,090		
Meadowpark Place (Woodridge Dr to End)	U	105,300								105,300		
Woodridge Drive (Mannheim Rd to Meadowcliff Place) Woodridge Drive (Meadowcliff Place to Meadowpark Place)	U U	74,360 43,420								74,360 43,420		
Hamilton Road (Neville St to Hwy 7/8)*	U	3,887,000									3,887,000	
Hamilton Road at Hwy 7&8 Intersection Improvements*	Ü	738,400									738,400	
Provision for Hot Mix Paving Program		650,000										650,000
1		8,100,010	270,000	865,000	206,180	304,070	179,400	202,670	490,750	306,540	4,625,400	650,000

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Roads - Surface Treatment Program:											
Noads - Surface Treatment Frogram.											
Bridge Street (Diamond Road to Walker Road)	S 179,000	179,000									
	S 191,000	191,000									
	S 58,000	58,000									
Wilmot Easthope Road Improvements - Joint Project w/ Perth East	385,000	30,000	355,000								
Hallman Road (Bridge Street to Oxford - Waterloo Road)	S 35,600		35,600								
Witmer Road (Queen Street to Mannheim Road)	S 69,700		69,700								
Oxford-Waterloo Road (Puddicombe Road to Pinehill Road)	T 327,390			327,390							
Oxford-Waterloo Road (Tye Road to Puddicombe Road)	T 264,500				264,500						
Oxford-Waterloo Road (Diamond Road to 1 Km west of Walker Rd)	T 380,200					380,200					
	T 250,200					250,200					
Bender Road (Oxford Road 5 to Huron Road)	T 109,600						109,600				
Carmel-Koch Road (Nafziger Road to Sandhills Road)	S 86,600						86,600				
	S 86,700						86,700				
	S 87,000						87,000				
Punkeydoodles Ave (Oxford Road 5 to Huron Road)	S 3,000						3,000				
Wilby Road (Notre Dame Drive to Wilmot Line)	S 85,900							85,900			
Wilby Road (Sandhills Road to Notre Dame Drive)	S 85,900							85,900			
Wilmot-Centre Road (Bleams Road to Huron Road)	S 70,350							70,350			
Provision for Surface Treatment	900,000								300,000	300,000	300,000
	3,655,640	458,000	460,300	327,390	264,500	630,400	372,900	242,150	300,000	300,000	300,000
S = Single Surface; T= Triple Surface											
Roads - Structures:											
Guiderail and Chevron Program	2,000,000	500,000	500,000	500,000	500,000						
Bridge Street #34/B-T9*	3,006,800	3,006,800									
Lisbon Road #3/T-C1	200,000	200,000									
Witmer Road #19/B-T6	50,000	50,000	240,000								
Bridge Street #33/B-T9 Wilmot Easthope Road #14/B-ESH	260,000 230,000	20,000	240,000 20,000	210,000							
Bethel Road #31/B-T8	320,000		20,000	25,000	295,000						
Oxford-Waterloo Road #37/B-OXF	110,000			110,000	200,000						
Berlett's Road #4/B-T2	760,000			-,	110,000	650,000					
	6,936,800	3,776,800	760,000	845,000	905,000	650,000	-	-	-	-	-
Total - Infrastructure Services	104,128,255	15,388,700	27,420,740	10,610,300	10,732,120	6,964,300	5,307,720	2,638,500	7,110,625	12,097,300	5,857,950
CAPITAL FUNDING SOURCES:											
Senior/Other Government Funding:											
Canada Community Building Fund (CCBF)	6,119,262	679,918	679,918	679,918	679,918	679,918	679.918	_	1,359,836	_	679,918
Ontario Community Infrastructure Fund (OCIF)	10,282,953	811,026	1,158,945	1,158,945	1,158,945	1,158,945	808,945	946,605	1,721,285	988,735	370,577
Investing in Canada Infrastructure Program (ICIP) - Rural and Northern	970,211	970,211	-	-		- 1					-
Investing in Canada Infrastructure Program (ICIP) - Green Stream	931,150	931,150	-	-	-	-	-	-	-	-	-
Region of Waterloo	1,800,000	900,000	900,000		-	-	-	-	-	-	-
City of Waterloo	150,000 295,945		-	150,000	- 132.250	-	-	-	-	-	-
Township of Blandford-Blenheim Total - Senior/Other Gov't Funding	295,945	4,292,305	2,738,863	163,695 2,152,558	1,971,113	1,838,863	1,488,863	946,605	3.081.121	988,735	1.050.495
rotal - defilor/otiler Gov t rulluling	20,070,021	7,202,000	2,700,000	2, 102,000	1,07 1,110	1,000,000	1,700,000	370,000	3,001,121	300,735	1,000,-00

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
DC Funding:											
Roads - Studies											
Road Condition Survery and Needs Studies	6,500	6,500	-	-	-	-	-	-	-	-	-
Infrastructure Master Plan (Phase I-IV)	200,000	-	-	200,000	-	-	-	-	-	-	-
Water/Sanitary - Studies											
Infrastructure Master Plans (Phase I-IV)	200,000	-	200,000	-	-	-	-	-	-	-	-
Vehicles & Equipment											
Single Axle Dump	367,000	150,000	217,000	-	-	-	-	-	-	-	-
Tailgate Asphalt Spreader	91,800	-	-	-	-	91,800	-	-	-	-	-
Lot Clearing Unit	150,000	-	-	-	-	-	150,000	-	-	-	-
Water Distribution Network											
Watermain Casing Pipe @ Railway Crossing	1,230,000	-	1,230,000	_	_	-	-	_	-	_	-
Provision for Watermain Looping	375,000	-	-	375,000	-	-	-	-	-	-	-
Heavy Duty Pickup Truck	178,200	-	-	-	178,200	-	-	-	-	-	-
Provision for Public Works Facility Construction	1,751,625	270,000	-	395,100	1,086,525	-	-	-	-	-	-
Sanitary Sewer Network	4 000 511	1 000 57									
Snyder's Road Sanitary Sewer (Charlotta St - Foundry St)	1,000,541	1,000,541	-	-	-	-	-	-	-	-	-
Baden Trunk Sanitary Sewer EA and Construction	6,201,500	1,240,300	4,961,200	-	-	-	-	-	-	-	-
Replace Flusher/Vacuum Truck (401-08) Trunk Sewer Flow Monitoring Improvements (Foundry/Snyders/Waterloo)	162,500 285,000	162,500 142,500	142,500	-	-	-	-	-	-	-	-
Trunk Sewer Deep Installation	615,000	300,000	142,500	-	315,000	-	-	-	-	-	-
Sanitary Sewer Casing Pipe at Railway Crossing	1,235,000	300,000	1,235,000		313,000	-					
Morningside Trunk Sanitary Sewer EA / Upgrades	2,942,036		1,759,823	1,182,213							
Forest Glen Pumping Station	1,219,680	_	1,219,680	-	_	_	_	_	_	_	_
Forest Glen Forceman	184,590	_	184,590	_	_	_	_	_	_	_	_
Provision for Public Works Facility Construction	1,751,625	270,000	-	395,100	1,086,525	_	_	_	_	_	_
Foundry Street Trunk Sanitary Sewer	342,860	-	-	-	-	-	342,860	-	-	-	-
Transportation Services											
Wilmot Employment Lands Collector Road	1,732,000	-	1,732,000	_	_	-	-	_	-	_	-
Bridge Improvements and Repairs	493,680	327,680	26,000	34,500	40,500	65,000	-	-	-	-	-
Road Converion Repairs and Improvements	1,138,645	72,800	132,530	53,357	56,857	80,980	57,557	73,290	60,654	455,620	95,000
Storm Water Infrastructure Improvements	5,816,377	753,190	899,840	541,291	381,900	422,750	309,130	140,980	828,391	891,290	647,615
Hamilton/Neville/Arnold Road Improvements	3,303,950	-	-	-	-	-	-	-	-	3,303,950	-
Hamilton Road @ Highway 7/8 Improvements	701,480	-	-	-	-	-	-	-	-	701,480	-
Beck Street Reconstruction	463,320	-	-	-	-	-	-	-	42,120	421,200	-
Louisa Street Reconstruction	720,720	-	-	65,520	-	655,200	-	-		-	
Charlotta Street Reconstruction	712,140	-	-	-	-	-	-	-	64,740	-	647,400
Hincks Street Reconstruction	1,056,000	- E40.000	-	205 100	1 006 525	-	-	-	96,000	960,000	-
Provision for Public Works Facility Improvements	2,021,625	540,000	- 42.040.402	395,100	1,086,525	4 245 720	859.547	- 044.070	4 004 005		4 200 045
Total - DC Funding	38,650,394	5,236,011	13,940,163	3,637,181	4,232,032	1,315,730	859,547	214,270	1,091,905	6,733,540	1,390,015
December 5 and											
Reserve Fund	000.655		000.000	00.055	075.000	475.000					
Infrastructure Reserve Fund - Equipment	800,000	- 256 279	328,000	22,000	275,000	175,000	-	-		-	-
Infrastructure Reserve Fund - Transportation	1,739,378	256,378	388,000	285,000	275,000	175,000	1 500 000	-	360,000	-	-
Infrastructure Reserve Fund - Water Meters	3,000,000	1 050 606	- - 001 F07	1 017 007	- 720 E10	1,500,000	1,500,000	245 000	- EOE 71E	1 600 500	1 100 650
Infrastructure Reserve Fund - Sanitary Infrastructure Reserve Fund - Water	14,415,060	1,850,696	5,001,597	1,817,027	732,510 832,690	877,175	633,190	245,000	505,715	1,623,500	1,128,650 1,272,250
Total - Reserve Fund - Water Total - Reserve Funds	9,727,106 29,681,544	1,237,186 3.344,260	1,307,210 7.024.807	810,710 2,934,737	2,115,200	707,925 3,435,100	493,100 2.626.290	227,200 472.200	1,423,235 2,288,950	1,415,600 3,039,100	1,272,250 2,400,900
Total - Reserve Fullus	20,001,074	0,0-7,200	7,02-4,007	2,007,101	2,113,200	0,400,100	2,023,230	712,200	2,200,000	0,000,100	1,400,000

Budget Year	T-4-1	1	2	3	4	5	6	7	8	9	10
Calendar Year	Total	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Long Term Debenture Issuance											
Bridge Street #34/B-T9	1,704,000	1,704,000	-	-	-						
Foundry Street (Snyder's Rd to Charles St)	407,372	407,372	-	-	-	-	-	-	-	-	-
Bergey Court (Bleams Road to End)	1,728,000	-	1,728,000	-	-						
Replace Brush Chipper	125,000	-	125,000								
Hot Mix Paving	778,500	-	778,500	-	-						
Guiderail and Chevron Program	1,000,000	-	500,000	500,000	-						
Bridge Street #33/B-T9	216,000	-	216,000	-	-						
Public Works Operations Centre	251,700	120,000	-	131,700	-	-	-	-	-	-	-
Replace 2015 Single Axle Dump (306-15)	217,000	-	-	217,000	-						
Replace 2008 Grader (G9)	351,000	-	-	351,000	-						
Provision for SWM Facility Maintenance and Restoration Program	500,000	-	-	500,000	-						
Salt Dome Replacement	1,750,000	-	-	-	1,750,000						
Total - Debentures	9,028,572	2,231,372	3,347,500	1,699,700	1,750,000	-	-	-	-	-	-
Balance - to be funded from General Levy	15,246,796	284,752	369,407	186,124	663,775	374,607	333,020	1,005,425	648,649	1,335,925	1,016,540

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
STUDIES:											
Recreation & Trails Master Plan Update	85,000		85,000								
Arts & Culture Master Plan Update	40,000		40,000								
Flat Roof Inspections (Various)	10,000				10,000						
Total - Studies	135,000		125,000	-	10,000	-				-	-
VEHICLES AND EQUIPMENT:											
Replace Electric Ice Resurfacers	672,000	422,000							250,000		
Replace Flatbed Heavy Equipment Trailer	12,500	12,500							200,000		
New Flail Mower for Trail Cutting	10,500	10,500									
Replace 2013 Service Vehicle (707-12)	75,000	,	75,000								
New Mini Excavator	115,000		115,000								
Replace Baden Parks Maintenance Tractor	16,000		16,000								
Replace 2014 HVAC Vehicle (701-14)	70,000		70,000								
Replace 2014 4x4 Pick Up Truck (702-14)	70,000		70,000								
Replace Parks Skid-Steer Loader	80,000			80,000							
Replace 2015 F450 Stake Truck (703-15)	65,000			65,000							
Replace 2016 2WD Pick Up Truck w Cap (704-16)	40,000				40,000						
Replace WRC Utility Vehicle (4x2 w dump)	20,000				20,000						
Replace Maintenance Tractor (Mannheim)	10,000				10,000						
Replace 2018 Stake Truck (705-18)	60,000						60,000				
Replace 2018 Maintenance Van (706-18)	40,000						40,000				
Total - Vehicles & Equipment	1,356,000	445,000	346,000	145,000	70,000	-	100,000	-	250,000	•	
FACILITIES											
Facilities (General):											
AEDs (7) Outdoor Parks and Ice Rinks	14,000	14,000									
Emergency Lighting Program	15,000	15,000									
New Parks Operations Facility *	4,000,000	3,550,000	450,000								
Install Moloks At Various Parks (12)	50,000		50,000								
LED Lighting Program	100,000		50,000	50,000							
Replace Tables & Chairs (SACC & NDCC)	25,000		25,000								
Picnic Tables Replacement Program	30,000			10,000	10,000	10,000					
Playground Replacement Program	500,000				100,000	100,000	100,000	100,000	100,000		
Total - Facilities (General)	4,734,000	3,579,000	575,000	60,000	110,000	110,000	100,000	100,000	100,000	-	-
Wilmot Recreation Complex:											
Arena Equipment Replacement Program	68,000	31,000								37,000	
Purchase New Arena Dressing Room Screens & Program	22,000	22,000									
Add Accessible Door Buttons to Pool Change Rooms & w/r's & sn woodwork	27,000	27,000									
Replace Pool Sand Filter	15,000		15,000								
Aquatic Centre Maintenance Program	90,000		30,000			30,000			30,000		
Arena Refrigeration System Maintenance Plan	610,000		80,000	100,000	90,000	100,000	60,000	55,000	125,000		
Design/Build New Skatepark*	500,000		500,000								
WRC Phase I Flat Roof Replacement TPO System	240,000			240,000							
Panair Starting Plack Congrete Pages (Pool)	20,000			20,000							
Repair Starting Block Concrete Bases (Pool)					258,000						
Reconstruct & Pave Back Lane of WRC from Gingerich	258,000										
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third Ice Pad (including Parking Lot)*	11,750,000				5,875,000	5,875,000					
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third Ice Pad (including Parking Lot)* Replace Rubber Flooring Rink Dressing Rooms	11,750,000 148,000				5,875,000	5,875,000					148,000
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third loe Pad (including Parking Lot)* Replace Rubber Flooring Rink Dressing Rooms Replace Concession Booth Cabinets & Counters	11,750,000 148,000 60,000										60,000
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third Ice Pad (including Parking Lot)* Replace Rubber Flooring Rink Dressing Rooms	11,750,000 148,000	80,000	625,000	360,000	5,875,000 6,223,000	5,875,000 6,005,000	60,000	55,000	155,000	37,000	
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third loe Pad (including Parking Lot)* Replace Rubber Flooring Rink Dressing Rooms Replace Concession Booth Cabinets & Counters	11,750,000 148,000 60,000	80,000	625,000	360,000			60,000	55,000	155,000	37,000	60,000
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third Ice Pad (including Parking Lot)* Replace Rubber Flooring Rink Dressing Rooms Replace Concession Booth Cabinets & Counters Total - Wilmot Recreation Complex	11,750,000 148,000 60,000	80,000	625,000 35,000	360,000			60,000	55,000	155,000	37,000	60,000
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third Ice Pad (including Parking Lot)* Replace Rubber Flooring Rink Dressing Rooms Replace Concession Booth Cabinets & Counters Total - Wilmot Recreation Complex New Hamburg Arena & CC:	11,750,000 148,000 60,000 13,808,000	80,000	•	360,000			60,000	55,000	155,000	37,000	60,000
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third Ice Pad (including Parking Lot)* Replace Rubber Flooring Rink Dressing Rooms Replace Concession Booth Cabinets & Counters Total - Wilmot Recreation Complex New Hamburg Arena & CC: Facility Structural Repairs	11,750,000 148,000 60,000 13,808,000	80,000	35,000	·	6,223,000		60,000	55,000	155,000	37,000	60,000
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third Ice Pad (including Parking Lot)* Replace Rubber Flooring Rink Dressing Rooms Replace Concession Booth Cabinets & Counters Total - Wilmot Recreation Complex New Hamburg Arena & CC: Facility Structural Repairs NH Arena Reconstruction/Multi-Use Facility (including Parking Lot Expansion)	11,750,000 148,000 60,000 13,808,000 35,000 5,704,000	80,000	35,000	·	6,223,000	6,005,000	60,000	55,000	155,000	37,000	60,000
Reconstruct & Pave Back Lane of WRC from Gingerich Design and Construction of Third loe Pad (including Parking Lot)* Replace Rubber Flooring Rink Dressing Rooms Replace Concession Booth Cabinets & Counters Total - Wilmot Recreation Complex New Hamburg Arena & CC: Facility Structural Repairs NH Arena Reconstruction/Multi-Use Facility (including Parking Lot Expansion) Lower Flat Roof Replacement	11,750,000 148,000 60,000 13,808,000 35,000 5,704,000 70,000	80,000	35,000	·	6,223,000	6,005,000 70,000	60,000	55,000 15,000	155,000	37,000	60,000

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Wilmot Administration Complex:											
Parking Lot Expansion / LED Lighting & Laneway Resurfacing * (Additional Funding)	450,000		450,000								
Paint/Replace Exterior Railings & Doors & Frames Elevator Modernization	40,000 100,000		40,000	100,000							
Replace Concrete Accessible Ramp	100,000			100,000							
Flat Roof Replacement	176,000			,		176,000					
Total - Wilmot Administration Complex	866,000	-	490,000	200,000	•	176,000			•		-
Castle Kilbride & Community Archives:											
Castle Kilbride Exterior Maintenance (Additional Funding)	210,000	170,000					40,000				
Mural Restoration Program	30,000		10,000			10,000			10,000		
Replace Castle Carpet (Commercial Areas)	75,000		75,000								
Replace Interior Castle Fire Doors with Single Accessible Doors Microfilm Reader	24,000 16,000		24,000 16,000								
Replace Castle Belvedere Lookout & Basement Windows	50,000		10,000			50.000					
Total - Castle Kilbride & Community Archives	405,000	170,000	125,000		-	60,000	40,000	-	10,000	-	-
Old Administration Complex - 121 Huron Street:											
HVAC System / Boiler Replacement (CO2↓)	30,000		30,000								
Total - 121 Huron Street	30,000		30,000						-		
Baden Community Parks and Facilities:											
Additional Funding Sport Surfacing Tennis Courts (Beck Park)	50,000	50,000									
Parking Lot Enlargement * (Beck Park)	85,000	,5		85,000							
Replace Picnic Shelter	100,000			100,000							
Ball Diamond Lighting (Beck Park)	120,000						120,000				
Total - Baden Parks and Facilities	355,000	50,000	-	185,000	-		120,000		-		
Haysville Parks and Facilities:											
Replace Single Pane Windows & Frames (including preschool)	25,000		25,000								
Kitchen Renovation Paint Interior	60,000			60,000	45.000						
Replace Ceiling Tiles and Flooring in Hall	15,000 20,000				15,000	20,000					
Resurface Parking Lot	25,000					20,000	25,000				
Total - Haysville Parks and Facilities	145,000	-	25,000	60,000	15,000	20,000	25,000	-	•	-	-
Mannheim Parks and Facilities:											
Shingled Roof Replacement	15,000	15,000									
Replace Picnic Shelter	55,000	10,000		55,000							
Playground Component Replacement	110,000			110,000							
Kitchen Renovation	32,000					32,000		50.000			
Replace Ball Diamond Backstop & Fencing Replace Windows and Doors	52,000 22,500							52,000	22,500		
Total - Mannheim Parks and Facilities	286,500	15,000		165,000		32,000		52,000	22,500		
_						,,,,,,		,	,		
New Dundee Parks and Facilities:											
Paint Building Gable Ends Construct Accessible Park Washroom Building & New Septic	11,500 165,000		11,500 15,000	150,000							
Construct Accessible Park Washroom Building & New Septic Replace Playgrounds (Doug Fisher & Park)	580,000		13,000	500,000	80,000						
Replace Banquet Chairs	12,600			220,000	12,600						
New Dundee CC Ball Diamond Light Replacement (2 Diamonds)	240,000										240,000
Replace Picnic Shelter	100,000										100,000
Total - New Dundee Parks and Facilities	1,109,100	-	26,500	650,000	92,600	-	-	-	-	-	340,000
New Hamburg Parks and Facilities:											
Access Ramp Catch Basins (Norm Hill)	30,000	30,000									
Replace Picnic Shelter (Constitution Park)	50,000			50,000	60.000						
Multi-Use Court Replacement (Scott Park) Replace Large Picnic Shelter (Norm Hill Park)	60,000 75,000				60,000	75,000					
Double Tennis Court & Lighting Replacement (Scott Park) (CO₂↓)	160,000					160,000					
Replace Ball Diamond Lighting (Norm Hill)	200,000					200,000					
Replace Picnic Shelters (2) (Scott Park)	100,000					200,000		100,000			
Total - New Hamburg Parks and Facilities	675,000	30,000		50,000	60,000	435,000		100,000	-		
	3.0,000			00,000	00,000	,		,			

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Petersburg Parks and Facilities											
Shingled Roof Replacement (Petersburg Park)	23,000	23,000									
Lighting Replacement Diamond 1	40,000						40,000				
Repaint Block Walls (exterior & interior)	12,000						12,000				
Replace Multi-Use Pad	100,000									100,000	
Total - Petersburg Parks and Facilities	175,000	23,000	-	-	-	-	52,000	-	-	100,000	-
C4 A make Parks and Facilities											
St Agatha Parks and Facilities: Roof Replacement (St Agatha CC)	450,000		450,000								
Replace Picnic Shelter	30,000		450,000		30,000						
Repaint Facility and Replace Ceiling Tiles	60,000				30,000	60,000					
Replace Windows	24,000					00,000	24,000				
Replace Doors (entrance, exit, overhead)	50,000						,			50,000	
Total - St. Agatha Parks and Facilities	614,000		450,000		30,000	60,000	24,000			50,000	
l ihvany Facilities											
<u>Library Facilities:</u> New Hamburg Pillar Restoration Design & Repair	41,000	11,000	30,000								
New Dundee Flat Roof Repairs	85,000	11,000	85,000								
Baden Repairs and Maintenance *	344.000		05,000	344,000							
New Hamburg Replace North & South Entrance Doors	14,000			044,000			14,000				
New Hamburg Exterior Cladding Repair & Repaint	13,000						,		13,000		
Total - Library Facilities	497,000	11,000	115,000	344,000			14,000	-	13,000	-	-
Trails and Active Transportation:											
Replace Boardwalk under Hwy 7/8 Pedestrian Bridge	230,000	230,000									
Andreas Pfenning Trail Parking Lot, Property Fencing, Footbridge, Kiosks & Lookout	55,000	25,000		30,000							
Mike Schout Wetlands Entrance & Bridge Relocation	535,000	535,000		00,000							
Nith River Promenade Project (Additional Funding)	550,000	550,000									
Drainage Improvements (Stuckey Park)	20,000	20,000									
Linear Park - Repair/Replace Asphalt Pathways	160,000			160,000							
Provision for Future Trails and Active Transportation*	2,705,000			1,050,000	507,500	500,000	647,500				
Trail and Bank Improvements (Heritage Park - Waterwheel)	250,000				250,000						
Anna Tuerr Park - Repair/Replace Asphalt Pathways	50,500							50,500			
Total - Trails and Active Transportation	4,555,500	1,360,000	-	1,240,000	757,500	500,000	647,500	50,500		-	-
Reforestation:											
Annual Tree Planting Program (CO₂↓)	465,000	15,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Arboretum Restoration / Rejuvenation	60,000		20,000	20,000	20,000						
Total - Reforestation	525,000	15,000	70,000	70,000	70,000	50,000	50,000	50,000	50,000	50,000	50,000
Riverside Cemetery:											
Columbarium (Phase 3)	70,000	70,000									
Repair & Paint Perimeter Fencing Along Frontage	10,000	10,000									
Septic System Audit & Replacement	20,000	20,000									
Design of New Section of Cemetery	10,000			10,000							
Provision for Columbarium Expansion	100,000			-,	100,000						
Pave Interior Roads	80,000					80,000					
Provision for Cemetery Land Acquisition	275,000					275,000					
Chapel Restoration (windows, doors, lighting, flooring, brickwork)	50,000						50,000				
Total - Cemeteries	615,000	100,000		10,000	100,000	355,000	50,000				-
Grand Total - Community Services	36,740,100	5,878,000	4,178,300	4,679,800	10,960,500	7,903,000	1,282,500	422,500	600,500	237,000	598,000
Crana road Community Oct vices	20,1.10,1.00	3,0.0,000	.,,	.,0.0,000	. 0,000,000	,,000,000	.,=0=,000	,	555,556		555,500

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
CAPITAL FUNDING SOURCES:											
DC Funding:											
Community Services											
Recreation & Trails Master Plan Update	68,000	-	68,000	-	-	-	-	-	-	-	-
Arts & Culture Master Plan Update	32,000	-	32,000	-	-	-	-	-	-	-	-
Administration Complex - Parking Lot Paving/Expansion	247.500	_	247.500	_	_	_	_	_	_	_	_
Design/Build New Skateboard Park	425,000	_	425,000	_	_	_	_	_	_	_	_
Beck Park - Parking Lot Enlargement	68.000	_	-	68,000	_	_	_	_	_	_	_
Provision for Future Library Facility Space	344,000	_		344,000	_	_	_	_	_	_	_
Provision for Third Ice Pad	5,287,500	_		-	2,643,750	2,643,750	_	_	_	_	_
Provision for Bike Lanes	1,623,000	_		630,000	304,500	300,000	388,500	_	_	_	_
Provision for Parks Operations Facility	4,000,000	3,550,000	450.000	-	-	-	-	_	_	_	_
Total - DC Funding	12,095,000	3,550,000	1,222,500	1,042,000	2,948,250	2,943,750	388,500	-		-	
Out of the Country of											
Grants/Cost Sharing: Kitchener Wilmot Hydro Grant	465.000	45.000	E0 000	E0 000	E0.000	E0 000	E0.000	E0.000	E0 000	E0 000	E0 000
	465,000	15,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Museum Assistance Program (MAP)	25,166	25,166	-	-	-	-	-	-	-	-	-
Investing in Canada Infrastructure Program (ICIP) - Strategic Priorities Fund	4,181,032		836,206	836,206	2,508,620	-	-	-	-	-	-
Ontario Community Infrastructure Fund (OCIF)	307,919	307,919	-	-	-	-	-	-	-	-	-
Infrastructure Canada - Natural Infrastructure Fund	535,000	535,000				-	-	-	-	-	-
Community Donations	250,000		50,000	50,000	150,000						
Total - Grants	5,764,117	883,085	936,206	936,206	2,708,620	50,000	50,000	50,000	50,000	50,000	50,000
Reserve Fund											
Infrastructure Reserve Fund - Cemetery	672,500	100,000	57,500	10,000	100,000	355,000	50,000	-	-	-	-
Infrastructure Reserve Fund - Equipment	461,379	256,379	60,000	145,000	-	-	-	-	-	-	-
Infrastructure Reserve Fund - Facilities	1,739,378	256,378	388,000	285,000	275,000	175,000	-	-	360,000		
Total - Reserve Funds	2,873,257	612,757	505,500	440,000	375,000	530,000	50,000	•	360,000		
Long Term Debenture Issuance											
Nith River Promenade Project	500,000	500.000	_	_	_	_	_	_		_	_
Replace 2013 Service Vehicle	75,000	-	75.000	_			-			-	
LED Lighting Program	50.000	_	50.000								
Design/Build New SkatePark *	75.000	_	75.000	_		_	-			-	
NHCC Facility Structural Repairs	35.000	_	35.000	_		_	-			-	
NH Arena Reconstruction/Multi-Use Facility	1.272.968	_	254.594	254.594	763,780	_	-			-	
Administration Complex Parking Lot	202,500		202,500	-	-, 00,, 00						
Roof Replacement St Agatha CC	450,000		450,000								
New Dundee Flat Roof Repairs	70.000	_	70.000	_							
WRC Phase I Flat Roof Replacement TPO System	160,000		70,000	160,000							
New Dundee Park - Replace Playgrounds (Doug Fisher & Park)	500,000			500,000		_					
Provision for Future Trails and Active Transportation*	851.175			420,000	172,175	200,000	59,000				
Design/Build Third Ice Pad	6.462.500			420,000	3,231,250	3.231.250	-				
Total - Debentures	10,704,143	500,000	1,212,094	1,334,594	4,167,205	3,431,250	59,000	-	-	-	-
											548,000

DEVELOPMENT SERVICES - 10-YEAR CAPITAL BUDGET FORECAST

Budget Year Calendar Year	Total	1 2023	2 2024	3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Duilding Comission											
Building Services: Vehicles:											
New Building Services Electric Vehicle* (CO2↓)	40,000		40,000								
Replace 2015 4WD Jeep (801-15) (CO ₂ ↓)	40,000		40,000	40,000							
Replace 2016 Nissan Rouge (802-16) (CO₂↓)	40,000			,	40,000						
Total - Building Inspection	120,000	-	40,000	40,000	40,000		-		-		-
Planning:											
Greenfield Land Use & Servicing Secondary Plan (Baden/NH)	360,000		210,000	125,000			25,000				
Zoning By-Law Consolidation*	50,000			25,000					25,000		
Total - Planning	410,000	-	210,000	150,000	-	-	25,000	-	25,000	-	-
Economic Development:											
Economic Development Strategy*	50,000	50,000									
Community Signage Guidelines and Updates	25,000		25,000								
Baden Urban Growth Centre Strategy*	50,000		50,000								
New Hamburg Urban Growth Centre Strategy*	50,000		50,000								
Total - Economic Development	175,000	50,000	125,000	-	-	•	-	-	-	-	-
Heritage Wilmot:											
Publish New Book for Township's 175th Anniversary	30,000		30,000								
Total - Heritage Wilmot	30,000	-	30,000	-	-	_		-	-	-	_
Total Trontage Willion	00,000		00,000								
Total - Development Services	735,000	50,000	405,000	190,000	40,000	-	25,000	-	25,000	-	
CAPITAL FUNDING SOURCES:											
DC Funding:											
New Buidling Service Vehicle	40,000	-	40,000	-	-	-	-	-	-	-	-
Economic Development Strategy	36,000	36,000	-	-	-	-	-	-	-	-	-
Baden Urban Growth Centre Strategy	36,000	-	36,000	-	-	-	-	-	-	-	-
New Hamburg Urban Growth Centre Strategy	36,000	-	36,000	-	-	-	-	-	-	-	-
Total DC Funding	148,000	36,000	112,000	•	-	•	-	-	-	-	-
Reserve Funds											
Building Services Reserve Fund	80,000	_	_	40,000	40,000	_	_	_	_	_	
Total - Reserve Funds	80,000		-	40,000	40,000	-	-		-		-
Balance - to be funded from General Levy	507,000	14,000	293,000	150,000	-	-	25,000	-	25,000	-	-